



ENTRi
EUROPE'S NEW TRAINING INITIATIVE FOR CIVILIAN CRISIS MANAGEMENT

Course Programme*
for the
SPECIALISATION COURSE ON:

GOOD GOVERNANCE & CIVILIAN ADMINISTRATION

* This Course Programme, based on the proposal drafted by Ecole Nationale d'Administration - ENA, has been approved by the ENTRi partners in December 2011.

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DAY I

SUBJECT [in square brackets is the subject area as defined in the course concept]	LECTURER	METHOD	MODULE	LEARNING OBJECTIVES
Welcome & Introduction of Participants and Training Staff		Presentation Tour de Table		<ul style="list-style-type: none"> - Official Course Opening incl. course outline - Welcome address - Introduction of course participants
Meaning of Terms and Concepts [Conceptual framework : good governance, civilian administration, human rights and democracy]		Pre-Reading Discussion	MI: Introduction to core concepts and background	Participants will <ul style="list-style-type: none"> - Understand the main concepts of good governance, civilian administration, human rights, democracy, rule of law and others - Be able to link these concepts to international crisis management missions - Understand the link between processes of good governance, protection of human rights, supporting democracy, developing civil society
Role and mandate of the EU [The role of the EU in crisis management]		Presentation Small group exercise	MI: Introduction to core concepts and background	Participants will <ul style="list-style-type: none"> - Understand the role, mandate and mission of the EU and of its institutions acting in post conflict situations - Be able to identify the different types of EU interventions
Case study of the EU mission (in Georgia) [The role of the EU in crisis management]		Presentation Discussion	MI: Introduction to core concepts and background	Participants will <ul style="list-style-type: none"> - Understand the role, mandate and specificities of the EU mission in Georgia - Be able to identify tools and techniques used in Georgia to promote good governance and improve civilian administration

DAY 2

<p>Lessons learnt from the last decade</p> <p>[Democracy building in traumatised societies]</p>		<p>Lecture</p> <p>discussion</p>	<p>M2: The dynamics of state formation</p>	<p>Participants will</p> <ul style="list-style-type: none"> - understand the general dynamics of state formation - get familiar with democracy-building in severely traumatised societies - learn key concepts of political authority, legitimacy and citizenship - get familiar with electoral processing and organisation - understand key dynamics of peace-building, capacity-building and reconstruction - get familiar with the key roles of different international actors
<p>Democracy and dependency</p> <p>[Democracy building in traumatized societies]</p>		<p>Lecture</p> <p>Discussion</p>	<p>M2: The dynamics of state formation</p>	<p>Participants will:</p> <ul style="list-style-type: none"> - gain an understanding of relationships between international and local actors in post-conflict societies and how these relationships impact on democratic development and on self-government
<p>NGOs in post conflicts</p> <p>[Democracy building in traumatized societies]</p>		<p>Lecture</p> <p>Group exercise</p>	<p>M2: The dynamics of state formation</p>	<p>Participants will:</p> <ul style="list-style-type: none"> - get familiar with international NGOs: identity, role, funding mechanisms - be able to analyse the interaction between international NGOs, the UN system and EU system and local authorities - be able to identify grounds for improvement for international coordination of NGO work
<p>Support to political parties in a post conflict situation</p> <p>[Political authority, legitimacy and citizenship]</p>		<p>Lecture</p> <p>Discussion</p>	<p>M2: The dynamics of state formation</p>	<p>Participants will:</p> <ul style="list-style-type: none"> - get familiar with the ways to support the development of political parties - get familiar with ways to support political party development while respecting the democratic principles - the specificities of the post-conflict situation and their impact on political party development - understand the importance of developing political legitimacy and how to use communication and transparency to achieve it

Relations between Public Administrations and Citizens [Political authority, legitimacy and citizenship]		Group exercise	M2: The dynamics of state formation	Participants will: - be able to develop a framework and use a set of tools to manage and improve relations between public administration and citizens (through working on a case study)
Electoral processes in post-conflict situations Organizing a first election in a post conflict situation [Electoral processing and organization]		Lecture Case study	M2: The dynamics of state formation	Participants will: <ul style="list-style-type: none"> - know the various steps to be taken in order to set up elections in a post-conflict situation - understand key dynamics and obstacles involved in the process of organising a first election
DAY 3				
Rule of Law: establishing and strengthening RoL; Human Rights protection [Peace-building, capacity building and reconstruction]		Lecture Small group exercise	M3: Strengthening civil societies and establishing good governance	Participants will: <ul style="list-style-type: none"> - come to understand the link between Rule of Law and strengthening of civil societies - become acquainted with methods and tools to improve Rule of Law in post-conflict situations, in particular with regards to human rights protection and related issues (protection of children's rights, position of women, ...)
Promoting conflict resolution and reconciliation [Capacity building and		Lecture Discussion	M3: Strengthening civil societies and establishing good	Participants will: <ul style="list-style-type: none"> - understand the ways in which conflict resolution can be advanced - be aware of obstacles and resistance to reconciliation

enhancing impact]			governance	
Nation building and conflict management [Capacity building and enhancing impact]		Case study	M3: Strengthening civil societies and establishing good governance	Participants will: <ul style="list-style-type: none"> – understand various dimensions of what constitutes good governance institutions and strengthening organisations – be aware of the role of training and education in nation building and conflict management – understand the tools and methods used in the Burundi leadership training programme and how they can be applied in similar situations
Governance re-building and institutional strengthening [Supporting Good Governance]		Small group exercise	M3: Strengthening civil societies and establishing good governance	Participants will: <ul style="list-style-type: none"> – understand the role of different institutions in the re-building of good governance – be able to use a concrete set of methods and tools to further institutional strengthening

DAY 4				
Establishing police and justice [Re-establishing civil administration in post-conflict situations]		Case study	M4: Establishing a civil administration	Participants will: <ul style="list-style-type: none"> – understand the practical challenges of (re) establishing a Police and Justice system – understand theoretical and practical similarities and differences for the international community between executive and supporting mandates
Conflict transformation: stabilization and reconstruction [Re-establishing civil administration in post-conflict situations]		Case study (e.g. US perspective)	M4: Establishing a civil administration	Participants will: <ul style="list-style-type: none"> – get familiar with the perspective of a particular country on Capacity Building – understand the tools that were used in a given situation to transform conflict and prone stabilization and reconstruction – be capable of identifying how these tools can be applied in similar situations
Public Administration		Lecture	M4: Establishing a civil	Participants will <ul style="list-style-type: none"> – be familiar with post-crisis dynamics, with a focus on the role of civil

reform [Re-establishing civil administration in post-conflict situations]		discussion	administration	society – be aware of different types of PA reform and how it can be supported
Democratic control of armed forces and crisis management [Establishing democratic control]		Lecture small group exercise	M4: Establishing a civil administration	Participants will – get familiar with the practical implications of the security sector reform and the challenges of civil military relationships in post-crisis situations – understand why, what and how? Principles of reliable mechanisms of democratic control – understand the impact of democratic control on armed forces – understand the role of military and civilian cooperation in emergencies
Wrap-up and collective evaluation Concluding remarks Diploma ceremony		Presentation Tour de Table Evaluation forms		Participants will: – get the opportunity to individually and collectively evaluate the training programme – take part in diploma ceremony