ENTRi
EUROPE'S NEW TRAINING INITIATIVE FOR CIVILIAN CRISIS MANAGEMENT

Course Programme®
for the
SPECIALISATION COURSE ON:

GOOD GOVERNANCE & CIVILIAN ADMINISTRATION

* This Course Programme, based on the proposal drafted by Ecole Nationale d’Administration - ENA, has been approved by the ENTRi partners in December 2011.

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<table>
<thead>
<tr>
<th>SUBJECT</th>
<th>LECTURER</th>
<th>METHOD</th>
<th>MODULE</th>
<th>LEARNING OBJECTIVES</th>
</tr>
</thead>
</table>
| Welcome & Introduction of Participants and Training Staff | | Presentation Tour de Table | | - Official Course Opening incl. course outline  
- Welcome address  
- Introduction of course participants |
| Meaning of Terms and Concepts | | Pre-Reading Discussion | M1: Introduction to core concepts and background | Participants will  
- Understand the main concepts of good governance, civilian administration, human rights, democracy, rule of law and others  
- Be able to link these concepts to international crisis management missions  
- Understand the link between processes of good governance, protection of human rights, supporting democracy, developing civil society |
| Role and mandate of the EU | | Presentation Small group exercise | M1: Introduction to core concepts and background | Participants will  
- Understand the role, mandate and mission of the EU and of its institutions acting in post conflict situations  
- Be able to identify the different types of EU interventions |
| Case study of the EU mission (in Georgia) | | Presentation Discussion | M1: Introduction to core concepts and background | Participants will  
- Understand the role, mandate and specificities of the EU mission in Georgia  
- Be able to identify tools and techniques used in Georgia to promote good governance and improve civilian administration |
| Lessons learnt from the last decade [Democracy building in traumatised societies] | Lecture discussion | M2: The dynamics of state formation | Participants will:  
- understand the general dynamics of state formation  
- get familiar with democracy-building in severely traumatised societies  
- learn key concepts of political authority, legitimacy and citizenship  
- get familiar with electoral processing and organisation  
- understand key dynamics of peace-building, capacity-building and reconstruction  
- get familiar with the key roles of different international actors |
| Democracy and dependency [Democracy building in traumatized societies] | Lecture Discussion | M2: The dynamics of state formation | Participants will:  
- gain an understanding of relationships between international and local actors in post-conflict societies and how these relationships impact on democratic development and on self-government |
| NGOs in post conflicts [Democracy building in traumatized societies] | Lecture Group exercise | M2: The dynamics of state formation | Participants will:  
- get familiar with international NGOs: identity, role, funding mechanisms  
- be able to analyse the interaction between international NGOs, the UN system and EU system and local authorities  
- be able to identify grounds for improvement for international coordination of NGO work |
| Support to political parties in a post conflict situation [Political authority, legitimacy and citizenship] | Lecture Discussion | M2: The dynamics of state formation | Participants will:  
- get familiar with the ways to support the development of political parties  
- get familiar with ways to support political party development while respecting the democratic principles  
- the specificities of the post-conflict situation and their impact on political party development  
- understand the importance of developing political legitimacy and how to use communication and transparency to achieve it |
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| Relations between Public Administrations and Citizens [Political authority, legitimacy and citizenship] | Group exercise | M2: The dynamics of state formation | Participants will:  
- be able to develop a framework and use a set of tools to manage and improve relations between public administration and citizens (through working on a case study) |
| Electoral processes in post-conflict situations Organizing a first election in a post-conflict situation [Electoral processing and organization] | Lecture | M2: The dynamics of state formation | Participants will:  
- know the various steps to be taken in order to set up elections in a post-conflict situation  
- understand key dynamics and obstacles involved in the process of organising a first election |
| Rule of Law: establishing and strengthening RoL; Human Rights protection [Peace-building, capacity building and reconstruction] | Lecture | M3: Strengthening civil societies and establishing good governance | Participants will:  
- come to understand the link between Rule of Law and strengthening of civil societies  
- become acquainted with methods and tools to improve Rule of Law in post-conflict situations, in particular with regards to human rights protection and related issues (protection of children’s rights, position of women, ...) |
| Promoting conflict resolution and reconciliation [Capacity building and] | Lecture | M3: Strengthening civil societies and establishing good | Participants will:  
- understand the ways in which conflict resolution can be advanced  
- be aware of obstacles and resistance to reconciliation |
| Enhancing impact | Governance | | |
|------------------|------------|------------------------|
| Nation building and conflict management | Case study | M3: Strengthening civil societies and establishing good governance | Participants will:  
− understand various dimensions of what constitutes good governance institutions and strengthening organisations  
− be aware of the role of training and education in nation building and conflict management  
− understand the tools and methods used in the Burundi leadership training programme and how they can be applied in similar situations |
| Governance re-building and institutional strengthening | Small group exercise | M3: Strengthening civil societies and establishing good governance | Participants will:  
− understand the role of different institutions in the re-building of good governance  
− be able to use a concrete set of methods and tools to further institutional strengthening |

### DAY 4

| Establishing police and justice | Case study | M4: Establishing a civil administration | Participants will:  
− understand the practical challenges of (re) establishing a Police and Justice system  
− understand theoretical and practical similarities and differences for the international community between executive and supporting mandates |
| Establishing police and justice  
[Re-establishing civil administration in post-conflict situations] | Case study | M4: Establishing a civil administration | Participants will:  
− get familiar with the perspective of a particular country on Capacity Building  
− understand the tools that were used in a given situation to transform conflict and prone stabilization and reconstruction  
− be capable of identifying how these tools can be applied in similar situations |
| Conflict transformation: stabilization and reconstruction  
[Re-establishing civil administration in post-conflict situations] | Case study (e.g. US perspective) | M4: Establishing a civil administration | Participants will:  
− be familiar with post-crisis dynamics, with a focus on the role of civil |
<p>| Public Administration | Lecture | M4: Establishing a civil | Participants will: |</p>
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<td>be aware of different types of PA reform and how it can be supported</td>
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<td>Democratic control of armed forces and crisis management</td>
<td>Lecture</td>
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<td>[Establishing democratic control]</td>
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<td>Wrap-up and collective evaluation</td>
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<td>Concluding remarks</td>
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